## L-1. Each Middle School - Total School Spending

Esek Hopkins #04506

School Enrollment: 610 Amount S	To Total School 100.0% 68.0% 63.1% 57.8% 0.1% 5.1% 5.0% 0.7% 4.3% 10.7% 8.0% 5.1% 0.1% 0.3% 2.5% 0.0% 0.5% 0.0% 2.3% 13.6% 6.9% 2.7% 3.6% 0.6% 6.7% 6.7%	Per Pupil \$7,655 \$5,208 \$4,827 4,427 8 392 \$381 53 328 \$821 \$612 390 9 25 188 \$35 0 35 0 \$174 173 \$1,043 \$531 210 278 43	Average Middle Per Pupil \$8,374 \$5,852 \$5,342 4,873 69 400 \$510 98 411 \$829 \$626 398 23 35 171 \$45 0 45 0 \$158 158 \$1,202 \$513 184 276	% Variance From Average  -8.6% -11.0% -9.6% -9.1% -88.9% -2.0% -25.3% -46.3% -20.3% -1.0% -2.3% -1.9% -59.7% -29.5% 10.1% -22.7% 0.0% -22.7% 0.0% -13.2% 3.5% 13.7% 1.0%	% To Adj. District Per Pupil  90.3% 61.4% 57.0% 52.2% 0.1% 4.6% 4.5% 0.6% 3.9% 9.7% 7.2% 4.6% 0.1% 0.3% 2.2% 0.4% 0.0% 2.1% 0.0% 2.1% 0.0% 2.1% 3.3% 6.3% 2.5% 3.3%
Instruction	68.0% 63.1% 57.8% 0.1% 5.1% 5.0% 0.7% 4.3% 10.7% 8.0% 5.1% 0.1% 0.3% 2.5% 0.0% 0.5% 0.0% 2.3% 13.6% 6.9% 2.7% 3.6% 0.6% 6.7%	\$ 5,208 \$ 4,827 4,427 8 392 \$ 381 53 328 \$ 821 \$ 612 390 9 25 188 \$ 35 0 35 0 \$ 174 1 173 \$ 1,043 \$ 531 210 278	\$ 5,852 \$ 5,342 4,873 69 400 \$ 510 98 411 \$ 829 \$ 626 398 23 35 171 \$ 45 0 45 0 \$ 158 1 158 \$ 1,202 \$ 513 184 276	-11.0% -9.6% -9.1% -88.9% -2.0% -25.3% -46.3% -20.3% -1.0% -2.3% -1.9% -59.7% -29.5% 10.1% -22.7% 0.0% -22.7% 0.0% 10.19% 19.8% 10.0% -13.2% 3.5% 13.7% 1.0%	61.4% 57.0% 52.2% 0.1% 4.6% 4.5% 0.6% 3.9% 7.2% 4.6% 0.1% 0.3% 2.2% 0.4% 0.0% 2.1% 0.0% 2.1% 6.3% 2.5% 3.3%
Face-to-Face Teaching	63.1% 57.8% 0.1% 5.1% 5.0% 0.7% 4.3% 10.7% 8.0% 5.1% 0.1% 0.3% 2.5% 0.0% 0.5% 0.0% 2.3% 0.0% 2.3% 13.6% 6.9% 2.7% 3.6% 0.6% 6.7%	\$4,827 4,427 8 392 \$381 53 328 \$821 \$612 390 9 25 188 \$35 0 35 0 \$174 1 173 \$1,043 \$531 210 278	\$ 5,342 4,873 69 400 \$ 510 98 411 \$ 829 \$ 626 398 23 35 171 \$ 45 0 45 0 \$ 158 1 158 \$ 1,202 \$ 513 184 276	-9.6% -9.1% -88.9% -2.0% -25.3% -46.3% -20.3% -1.0% -2.3% -1.9% -59.7% -29.5% 10.1% -22.7% 0.0% -22.7% 0.0% -13.2% 3.5% 13.7% 1.0%	57.0% 52.2% 0.1% 4.6% 4.5% 0.6% 3.9% 9.7% 7.2% 4.6% 0.1% 0.3% 2.2% 0.4% 0.0% 0.4% 0.0% 2.1% 0.0% 2.1% 6.3% 2.5% 3.3%
Face-to-Face Teaching	57.8% 0.1% 5.1% 5.0% 0.7% 4.3% 10.7% 8.0% 5.1% 0.1% 0.3% 2.5% 0.0% 0.5% 0.0% 2.3% 13.6% 6.9% 2.7% 3.6% 0.6% 6.7%	4,427 8 392 \$ 381 53 328 \$ 821 \$ 612 390 9 25 188 \$ 35 0 35 0 \$ 174 1 173 \$ 1,043 \$ 531 210 278	4,873 69 400 \$510 98 411 \$829 \$626 398 23 35 171 \$45 0 45 0 \$158 1 158 \$1,202 \$513 184 276	-9.1% -88.9% -2.0% -25.3% -46.3% -20.3% -1.0% -2.3% -1.9% -59.7% -29.5% 10.1% -22.7% 0.0% -22.7% 0.0% 10.19% 19.8% 10.0% -13.2% 3.5% 13.7% 1.0%	52.2% 0.1% 4.6% 4.6% 0.6% 3.9% 9.7% 7.2% 4.6% 0.1% 0.3% 2.2% 0.4% 0.0% 2.1% 0.0% 2.1% 6.3% 2.5% 3.3%
Substitutes	0.1% 5.1% 5.0% 0.7% 4.3% 10.7% 8.0% 5.1% 0.1% 0.3% 2.5% 0.0% 0.5% 0.0% 2.3% 13.6% 6.9% 2.7% 3.6% 0.6% 6.7%	8 392 \$ 381 53 328 \$ 821 \$ 612 390 9 25 188 \$ 35 0 35 0 \$ 174 1 173 \$ 1,043 \$ 531 210 278	69 400 \$510 98 411 \$829 \$626 398 23 35 171 \$45 0 45 0 \$158 1 158 \$1,202 \$513 184 276	-88.9% -2.0% -25.3% -46.3% -20.3% -1.0% -2.3% -1.9% -59.7% -29.5% 10.1% -22.7% 0.0% -22.7% 0.0% 10.198 19.8% 10.0% -13.2% 3.5% 13.7% 1.0%	0.1% 4.6% 4.5% 0.6% 3.9% 9.7% 7.2% 4.6% 0.1% 0.3% 2.2% 0.4% 0.0% 2.1% 0.0% 2.1% 6.3% 2.5% 3.3%
Instructional Paraprofessionals   239,287     Classroom Materials   \$232,155     Pupil-Use Technology & Software   32,231     Instructional Materials, Trips & Supplies   199,924     Instructional Support   \$500,638     Pupil Support   \$373,230     Guidance & Counseling   237,987     Library & Media   5,657     Extracurricular   15,065     Student Health & Services   114,521     Teacher Support   \$21,052     Curriculum Development   0     In-Service, Staff Development & Support   21,052     Sabbaticals   0     Program Support   \$106,357     Program Management   578     Therapists,Psych,Eval,Pers Att. & Soc Workers   105,778     Operations   \$636,275     Non-Instructional Pupil Services   \$324,048     Transportation   127,846     Food Service   169,829     Safety   26,373     Facilities   \$312,227     Business Services   \$0     Data Processing   0     Business Operations   0	5.1% 5.0% 0.7% 4.3% 10.7% 8.0% 5.1% 0.1% 0.3% 2.5% 0.0% 0.5% 0.0% 2.3% 13.6% 6.9% 2.7% 3.6% 0.6% 6.7%	392 \$ 381 53 328 \$ 821 \$ 612 390 9 25 188 \$ 35 0 35 0 \$ 174 1 173 \$ 1,043 \$ 531 210 278	400 \$510 98 411 \$829 \$626 398 23 35 171 \$45 0 45 0 \$158 1 158 \$1,202 \$513 184 276	-2.0% -25.3% -46.3% -20.3% -1.0% -2.3% -1.9% -59.7% -29.5% 10.1% -22.7% 0.0% -22.7% 0.0% 10.19% 19.8% 10.0% -13.2% 3.5% 13.7% 1.0%	4.6% 4.5% 0.6% 3.9% 9.7% 7.2% 4.6% 0.1% 0.3% 2.2% 0.4% 0.0% 2.1% 0.0% 2.1% 6.3% 2.5% 3.3%
Classroom Materials   \$232,155     Pupil-Use Technology & Software   32,231     Instructional Materials, Trips & Supplies   199,924     Instructional Support   \$500,638     Pupil Support   \$373,230     Guidance & Counseling   237,987     Library & Media   5,657     Extracurricular   15,065     Student Health & Services   114,521     Teacher Support   \$21,052     Curriculum Development   0     In-Service, Staff Development & Support   21,052     Sabbaticals   0     Program Support   \$106,357     Program Management   578     Therapists,Psych,Eval,Pers Att. & Soc Workers   105,778     Operations   \$636,275     Non-Instructional Pupil Services   \$324,048     Transportation   127,846     Food Service   169,829     Safety   26,373     Facilities   \$312,227     Building Upkeep, Utilities & Maintenance   312,227     Business Services   0     Data Processing   0     Business Operations   0	5.0% 0.7% 4.3% 10.7% 8.0% 5.1% 0.1% 0.3% 2.5% 0.5% 0.0% 0.5% 0.0% 2.3% 13.6% 6.9% 2.7% 3.6% 0.6% 6.7%	\$ 381 53 328 \$ 821 \$ 612 390 9 25 188 \$ 35 0 35 0 \$ 174 1 173 \$ 1,043 \$ 531 210 278	\$ 510 98 411 \$ 829 \$ 626 398 23 35 171 \$ 45 0 45 0 \$ 158 1 158 \$ 1,202 \$ 513 184 276	-25.3% -46.3% -20.3% -1.0% -2.3% -1.9% -59.7% -29.5% 10.1% -22.7% 0.0% -22.7% 0.0% 10.19% 19.8% 10.0% -13.2% 3.5% 13.7% 1.0%	4.5% 0.6% 3.9% 9.7% 7.2% 4.6% 0.1% 0.3% 2.2% 0.4% 0.0% 2.1% 0.0% 2.1% 6.3% 2.5% 3.3%
Pupil-Use Technology & Software	0.7% 4.3% 10.7% 8.0% 5.1% 0.1% 0.3% 2.5% 0.5% 0.0% 0.5% 0.0% 2.3% 13.6% 6.9% 2.7% 3.6% 0.6% 6.7%	53 328 \$821 \$612 390 9 25 188 \$35 0 35 0 \$174 1 173 \$1,043 \$531 210 278	98 411 \$829 \$626 398 23 35 171 \$45 0 45 0 \$158 1 158 \$1,202 \$513 184 276	-46.3% -20.3% -1.0% -2.3% -1.9% -59.7% -29.5% 10.1% -22.7% 0.0% -22.7% 0.0% 10.1% 19.8% 10.0% -13.2% 3.5% 13.7% 1.0%	0.6% 3.9% 9.7% 7.2% 4.6% 0.1% 0.3% 2.2% 0.4% 0.0% 2.1% 0.0% 2.1% 6.3% 2.5% 3.3%
Instructional Materials, Trips & Supplies	4.3% 10.7% 8.0% 5.1% 0.1% 0.3% 2.5% 0.5% 0.0% 0.5% 0.0% 2.3% 13.6% 6.9% 2.7% 3.6% 0.6% 6.7%	328 \$821 \$612 390 9 25 188 \$35 0 35 0 \$174 1 173 \$1,043 \$531 210 278	411 \$829 \$626 398 23 35 171 \$45 0 45 0 \$158 1 158 \$1,202 \$513 184 276	-20.3% -1.0% -2.3% -1.9% -59.7% -29.5% 10.1% -22.7% 0.0% -22.7% 0.0% 10.1% 19.8% 10.0% -13.2% 3.5% 13.7% 1.0%	3.9% 9.7% 7.2% 4.6% 0.1% 0.3% 2.2% 0.4% 0.0% 2.1% 0.0% 2.1% 6.3% 2.5% 3.3%
Pupil Support	10.7% 8.0% 5.1% 0.1% 0.3% 2.5% 0.5% 0.0% 0.5% 0.0% 2.3% 13.6% 6.9% 2.7% 3.6% 0.6% 6.7%	\$ 821 \$ 612 390 9 25 188 \$ 35 0 35 0 \$ 174 1 173 \$ 1,043 \$ 531 210 278	\$ 829 \$ 626 \$ 398 23 35 171 \$ 45 0 45 0 \$ 158 1 158 \$ 1,202 \$ 513 184 276	-1.0%  -2.3%  -1.9%  -59.7%  -29.5%  10.1%  -22.7%  0.0%  -22.7%  0.0%  10.1%  19.8%  10.0%  -13.2%  3.5%  13.7%  1.0%	9.7% 7.2% 4.6% 0.1% 0.3% 2.2% 0.4% 0.0% 0.4% 0.0% 2.1% 0.0% 2.0% 12.3% 6.3% 2.5% 3.3%
Pupil Support   \$373,230     Guidance & Counseling   237,987     Library & Media   5,657     Extracurricular   15,065     Student Health & Services   114,521     Teacher Support   \$21,052     Curriculum Development   0     In-Service, Staff Development & Support   21,052     Sabbaticals   0     Program Support   \$106,357     Program Management   578     Therapists,Psych,Eval,Pers Att. & Soc Workers   105,778     Operations   \$636,275     Non-Instructional Pupil Services   \$324,048     Transportation   127,846     Food Service   169,829     Safety   26,373     Facilities   \$312,227     Building Upkeep, Utilities & Maintenance   312,227     Business Services   \$0     Business Operations   0     Business Operations   0	8.0% 5.1% 0.1% 0.3% 2.5% 0.0% 0.5% 0.0% 2.3% 0.0% 2.3% 13.6% 6.9% 2.7% 3.6% 0.6% 6.7%	\$612 390 9 25 188 \$35 0 35 0 \$174 1 173 \$1,043 \$531 210 278	\$ 626 398 23 35 171 \$ 45 0 45 0 \$ 158 1 158 \$ 1,202 \$ 513 184 276	-2.3% -1.9% -59.7% -29.5% 10.1% -22.7% 0.0% -22.7% 0.0% 10.198 19.8% 10.0% -13.2% 3.5% 13.7% 1.0%	7.2% 4.6% 0.1% 0.3% 2.2% 0.4% 0.0% 0.4% 0.0% 2.1% 0.0% 2.5% 3.3%
Pupil Support	5.1% 0.1% 0.3% 2.5% 0.5% 0.0% 0.5% 0.0% 2.3% 13.6% 6.9% 2.7% 3.6% 0.6% 6.7%	390 9 25 188 \$35 0 35 0 \$174 1 173 \$1,043 \$531 210 278	398 23 35 171 \$45 0 45 0 \$158 1 158 \$1,202 \$513 184 276	-1.9% -59.7% -29.5% 10.1% -22.7% 0.0% -22.7% 0.0% 10.1% 19.8% 10.0% -13.2% 3.5% 13.7% 1.0%	4.6% 0.1% 0.3% 2.2% 0.4% 0.0% 0.4% 0.0% 2.1% 0.0% 2.5% 3.3%
Library & Media         5,657           Extracurricular         15,065           Student Health & Services         114,521           Teacher Support         \$21,052           Curriculum Development         0           In-Service, Staff Development & Support         21,052           Sabbaticals         0           Program Support         \$106,357           Program Management         578           Therapists,Psych,Eval,Pers Att. & Soc Workers         105,778           Operations         \$636,275           Non-Instructional Pupil Services         \$324,048           Transportation         127,846           Food Service         169,829           Safety         26,373           Facilities         \$312,227           Building Upkeep, Utilities & Maintenance         312,227           Business Services         \$0           Data Processing         0           Business Operations         0	0.1% 0.3% 2.5% 0.5% 0.0% 0.5% 0.0% 2.3% 0.0% 2.3% 13.6% 6.9% 2.7% 3.6% 0.6% 6.7%	9 25 188 \$35 0 35 0 \$174 1 173 \$1,043 \$531 210 278	23 35 171 \$45 0 45 0 \$158 1 158 \$1,202 \$513 184 276	-59.7% -29.5% 10.1% -22.7% 0.0% -22.7% 0.0% 10.1% 19.8% 10.0% -13.2% 3.5% 13.7% 1.0%	0.1% 0.3% 2.2% 0.4% 0.0% 0.4% 0.0% 2.1% 0.0% 2.5% 3.3%
Extracurricular         15,065           Student Health & Services         114,521           Teacher Support         \$ 21,052           Curriculum Development         0           In-Service, Staff Development & Support         21,052           Sabbaticals         0           Program Support         \$ 106,357           Program Management         578           Therapists,Psych,Eval,Pers Att. & Soc Workers         105,778           Operations         \$ 636,275           Non-Instructional Pupil Services         \$ 324,048           Transportation         127,846           Food Service         169,829           Safety         26,373           Facilities         \$ 312,227           Building Upkeep, Utilities & Maintenance         312,227           Business Services         \$ 0           Data Processing         0           Business Operations         0	0.3% 2.5% 0.5% 0.0% 0.5% 0.0% 2.3% 0.0% 2.3% 13.6% 6.9% 2.7% 3.6% 0.6%	25 188 \$35 0 35 0 \$174 1 173 \$1,043 \$531 210 278	35 171 \$ 45 0 45 0 \$ 158 1 158 \$ 1,202 \$ 513 184 276	-29.5% 10.1% -22.7% 0.0% -22.7% 0.0% 10.1% 19.8% 10.0% -13.2% 3.5% 13.7% 1.0%	0.3% 2.2% 0.4% 0.0% 0.4% 0.0% 2.1% 0.0% 2.0% 12.3% 6.3% 2.5% 3.3%
Student Health & Services         114,521           Teacher Support         \$ 21,052           Curriculum Development         0           In-Service, Staff Development & Support         21,052           Sabbaticals         0           Program Support         \$ 106,357           Program Management         578           Therapists,Psych,Eval,Pers Att. & Soc Workers         105,778           Operations         \$ 636,275           Non-Instructional Pupil Services         \$ 324,048           Transportation         127,846           Food Service         169,829           Safety         26,373           Facilities         \$ 312,227           Building Upkeep, Utilities & Maintenance         312,227           Business Services         \$ 0           Data Processing         0           Business Operations         0	2.5% 0.5% 0.0% 0.5% 0.0% 2.3% 0.0% 2.3% 13.6% 6.9% 2.7% 3.6% 0.6% 6.7%	188 \$ 35 0 35 0 \$ 174 1 173 \$ 1,043 \$ 531 210 278	171 \$ 45 0 45 0 \$ 158 1 158 \$ 1,202 \$ 513 184 276	10.1% -22.7% 0.0% -22.7% 0.0% 10.1% 19.8% 10.0% -13.2% 3.5% 13.7% 1.0%	2.2% 0.4% 0.0% 0.4% 0.0% 2.1% 0.0% 2.0% 12.3% 6.3% 2.5% 3.3%
Teacher Support         \$ 21,052           Curriculum Development         0           In-Service, Staff Development & Support         21,052           Sabbaticals         0           Program Support         \$ 106,357           Program Management         578           Therapists,Psych,Eval,Pers Att. & Soc Workers         105,778           Operations         \$ 636,275           Non-Instructional Pupil Services         \$ 324,048           Transportation         127,846           Food Service         169,829           Safety         26,373           Facilities         \$ 312,227           Building Upkeep, Utilities & Maintenance         312,227           Business Services         \$ 0           Data Processing         0           Business Operations         0	0.5% 0.0% 0.5% 0.0% 2.3% 0.0% 2.3% 13.6% 6.9% 2.7% 3.6% 0.6% 6.7%	\$ 35 0 35 0 \$ 174 1 173 \$ 1,043 \$ 531 210 278	\$ 45 0 45 0 \$ 158 1 158 \$ 1,202 \$ 513 184 276	-22.7% 0.0% -22.7% 0.0% 10.1% 19.8% 10.0% -13.2% 3.5% 13.7% 1.0%	0.4% 0.0% 0.4% 0.0% 2.1% 0.0% 2.0% 12.3% 6.3% 2.5% 3.3%
Curriculum Development         0           In-Service, Staff Development & Support         21,052           Sabbaticals         0           Program Support         \$ 106,357           Program Management         578           Therapists,Psych,Eval,Pers Att. & Soc Workers         105,778           Operations         \$ 636,275           Non-Instructional Pupil Services         \$ 324,048           Transportation         127,846           Food Service         169,829           Safety         26,373           Facilities         \$ 312,227           Building Upkeep, Utilities & Maintenance         312,227           Business Services         \$ 0           Data Processing         0           Business Operations         0	0.0% 0.5% 0.0% 2.3% 0.0% 2.3% 13.6% 6.9% 2.7% 3.6% 0.6%	0 35 0 \$174 1 173 \$1,043 \$531 210 278	0 45 0 \$ 158 1 158 \$ 1,202 \$ 513 184 276	0.0% -22.7% 0.0% 10.1% 19.8% 10.0% -13.2% 3.5% 13.7% 1.0%	0.0% 0.4% 0.0% 2.1% 0.0% 2.0% 12.3% 6.3% 2.5% 3.3%
Curriculum Development         0           In-Service, Staff Development & Support         21,052           Sabbaticals         0           Program Support         \$ 106,357           Program Management         578           Therapists,Psych,Eval,Pers Att. & Soc Workers         105,778           Operations         \$ 636,275           Non-Instructional Pupil Services         \$ 324,048           Transportation         127,846           Food Service         169,829           Safety         26,373           Facilities         \$ 312,227           Building Upkeep, Utilities & Maintenance         312,227           Business Services         \$ 0           Data Processing         0           Business Operations         0	0.5% 0.0% 2.3% 0.0% 2.3% 13.6% 6.9% 2.7% 3.6% 0.6%	0 35 0 \$174 1 173 \$1,043 \$531 210 278	45 0 \$158 1 158 \$1,202 \$513 184 276	-22.7% 0.0% 10.1% 19.8% 10.0% -13.2% 3.5% 13.7% 1.0%	0.4% 0.0% 2.1% 0.0% 2.0% 12.3% 6.3% 2.5% 3.3%
Sabbaticals         0           Program Support         \$ 106,357           Program Management         578           Therapists,Psych,Eval,Pers Att. & Soc Workers         105,778           Operations         \$ 636,275           Non-Instructional Pupil Services         \$ 324,048           Transportation         127,846           Food Service         169,829           Safety         26,373           Facilities         \$ 312,227           Building Upkeep, Utilities & Maintenance         312,227           Business Services         \$ 0           Data Processing         0           Business Operations         0	0.0% 2.3% 0.0% 2.3% 13.6% 6.9% 2.7% 3.6% 0.6%	0 \$174 1 173 \$1,043 \$531 210 278	0 \$158 1 158 \$1,202 \$513 184 276	0.0% 10.1% 19.8% 10.0% -13.2% 3.5% 13.7% 1.0%	0.0% 2.1% 0.0% 2.0% 12.3% 6.3% 2.5% 3.3%
Program Support         \$ 106,357           Program Management         578           Therapists,Psych,Eval,Pers Att. & Soc Workers         105,778           Operations         \$ 636,275           Non-Instructional Pupil Services         \$ 324,048           Transportation         127,846           Food Service         169,829           Safety         26,373           Facilities         \$ 312,227           Building Upkeep, Utilities & Maintenance         312,227           Business Services         \$ 0           Data Processing         0           Business Operations         0	2.3% 0.0% 2.3% 13.6% 6.9% 2.7% 3.6% 0.6%	\$ 174 1 173 \$ 1,043 \$ 531 210 278	\$ 158 1 158 \$ 1,202 \$ 513 184 276	10.1% 19.8% 10.0% -13.2% 3.5% 13.7% 1.0%	2.1% 0.0% 2.0% 12.3% 6.3% 2.5% 3.3%
Program Management         578           Therapists,Psych,Eval,Pers Att. & Soc Workers         105,778           Operations         \$ 636,275           Non-Instructional Pupil Services         \$ 324,048           Transportation         127,846           Food Service         169,829           Safety         26,373           Facilities         \$ 312,227           Building Upkeep, Utilities & Maintenance         312,227           Business Services         \$ 0           Data Processing         0           Business Operations         0	0.0% 2.3% 13.6% 6.9% 2.7% 3.6% 0.6%	1 173 \$1,043 \$531 210 278	1 158 \$1,202 \$513 184 276	19.8% 10.0% -13.2% 3.5% 13.7% 1.0%	0.0% 2.0% 12.3% 6.3% 2.5% 3.3%
Therapists,Psych,Eval,Pers Att. & Soc Workers         105,778           Operations         \$ 636,275           Non-Instructional Pupil Services         \$ 324,048           Transportation         127,846           Food Service         169,829           Safety         26,373           Facilities         \$ 312,227           Building Upkeep, Utilities & Maintenance         312,227           Business Services         \$ 0           Data Processing         0           Business Operations         0	2.3% 13.6% 6.9% 2.7% 3.6% 0.6% 6.7%	\$ 1,043 \$ 531 210 278	\$ 1,202 \$ 513 184 276	10.0% -13.2% 3.5% 13.7% 1.0%	2.0% 12.3% 6.3% 2.5% 3.3%
Operations         \$ 636,275           Non-Instructional Pupil Services         \$ 324,048           Transportation         127,846           Food Service         169,829           Safety         26,373           Facilities         \$ 312,227           Building Upkeep, Utilities & Maintenance         312,227           Business Services         \$ 0           Data Processing         0           Business Operations         0	13.6% 6.9% 2.7% 3.6% 0.6% 6.7%	\$ 1,043 \$ 531 210 278	\$ 1,202 \$ 513 184 276	-13.2% 3.5% 13.7% 1.0%	12.3% 6.3% 2.5% 3.3%
Non-Instructional Pupil Services         \$ 324,048           Transportation         127,846           Food Service         169,829           Safety         26,373           Facilities         \$ 312,227           Building Upkeep, Utilities & Maintenance         312,227           Business Services         \$ 0           Data Processing         0           Business Operations         0	6.9% 2.7% 3.6% 0.6% 6.7%	\$ 531 210 278	\$ 513 184 276	3.5% 13.7% 1.0%	6.3% 2.5% 3.3%
Transportation         127,846           Food Service         169,829           Safety         26,373           Facilities         \$ 312,227           Building Upkeep, Utilities & Maintenance         312,227           Business Services         \$ 0           Data Processing         0           Business Operations         0	2.7% 3.6% 0.6% 6.7%	210 278	184 276	13.7% 1.0%	2.5% 3.3%
Food Service         169,829           Safety         26,373           Facilities         \$ 312,227           Building Upkeep, Utilities & Maintenance         312,227           Business Services         \$ 0           Data Processing         0           Business Operations         0	3.6% 0.6% 6.7%	278	276	1.0%	3.3%
Safety         26,373           Facilities         \$ 312,227           Building Upkeep, Utilities & Maintenance         312,227           Business Services         \$ 0           Data Processing         0           Business Operations         0	0.6% 6.7%				
Facilities \$312,227  Building Upkeep, Utilities & Maintenance 312,227  Business Services \$0  Data Processing 0  Business Operations 0	6.7%	43		10.60/	
Building Upkeep, Utilities & Maintenance 312,227  Business Services \$0  Data Processing 0  Business Operations 0			53	-18.6%	0.5%
Business Services \$0  Data Processing 0  Business Operations 0	6.7%	\$ 512	\$ 689	-25.7%	6.0%
Data Processing 0 Business Operations 0	0.7 /0	512	689	-25.7%	6.0%
Business Operations 0	0.0%	\$0	\$0	0.0%	0.0%
•	0.0%	0	0	0.0%	0.0%
Leadershin \$ 355,660	0.0%	0	0	0.0%	0.0%
Leadership	7.6%	\$ 583	\$ 491	18.7%	6.9%
School Management \$355,660	7.6%	\$ 583	\$ 491	18.7%	6.9%
Principals & Assistant Principals 227,555	4.9%	373	305	22.1%	4.4%
School Office 128,105	2.7%	210	186	13.0%	2.5%
Program / Operations Management \$0	0.0%	\$0	\$0	0.0%	0.0%
Deputies, Sr Administrators, and Researchers 0	0.0%	0	0	0.0%	0.0%
District Management \$ 0	0.0%	\$ 0	\$ 0	0.0%	0.0%
Superintendent & School Board 0	0.0%	0	0	0.0%	0.0%
Legal 0	0.0%	0	0	0.0%	0.0%

Providence School District Printed: 5/03/00 by PSD Business Office

1998-1999 Actual Summary Generated: 2/10/00